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JIMMY AYALA
Division President

December 12, 2017

Amy Herman
San Dieguito Union High School District
Board of Trustees
710 Encinitas Blvd.
Encinitas, CA 92024

Subject: CVRA Map

Dear Board President Herman:

Pardee Homes is the developer of the Pacific Highlands Ranch (PHR) master-planned community within the San Dieguito Union High School District's boundaries and has a vested interest in the community's future growth and development.

As schools play such a vital role within our communities, we believe it is important that PHR be kept together within one boundary area so that a neighborhood focus can be maintained. For these reasons, we recommend the Board of Trustees adopt the Cranberry 1 map as it keeps the PHR community entirely within District 5 while maintaining diverse, equally distributed districts throughout all of San Dieguito Union High School District's boundary area.

Thank you for your consideration and should you have any questions, please feel free to contact me at 858-794-2500.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jimmy Ayala".

Jimmy Ayala
Division President

